

Department of Commerce

University of Delhi

Course : B.com (Honours)	Semester : V
Subject : Management Accounting	
Paper No. : BCH-5.4 DSE Group A(a)	

The meeting of the above mentioned paper was held at Ramjas College on 24-07-2017 at 1.30 PM. The following guidelines were set in the meeting with the consent of all the teachers and representative of the Department of Commerce, University of Delhi.

Unit I: Introduction

Meaning, Objectives, Nature and Scope of Management Accounting, Difference between cost accounting and management accounting, Cost Control and Cost reduction, Cost management.

Only Theory- 5 lectures

Unit II: Budgetary Control

Concept of budget, budgeting and budgetary control, objectives, merits, and limitations. Budget administration. Functional budgets. Fixed and flexible budgets. Zero base budgeting. Programme and performance budgeting.

Functional Budgets- Practical

Fixed and Flexible Budgeting- Practical

Other theory like Zero Based budgeting, Performance Budgeting

10 lectures

Unit III: Standard Costing

Meaning of standard cost and standard costing, advantages, limitations and applications. Variance Analysis – material, labour, overhead, and sales variances. Disposition of Variances. Control Ratios.

Practical + Theory both – 15 lectures

Unit IV: Marginal Costing

Absorption versus Variable Costing, Distinctive features and income determination. Cost-Volume-Profit Analysis, Profit/Volume ratio. Break-even analysis- algebraic and graphic methods. Angle of incidence, margin of safety. Key factor, determination of cost indifference point.

Practical + Theory both

5 lectures for theory- Absorption costing + other

15 lectures for practical

Unit V: Decision Making

Steps in Decision Making Process. Concept of Relevant Costs and Benefits. Various short term decision making situations – profitable product mix, Acceptance or Rejection of special export orders, Make or buy, Addition or Elimination of a product line, sell or process further, operate or shut down. Pricing Decisions: Major factors influencing pricing decisions, various methods of pricing.

Practical + Theory both- 20 lectures

Unit VI: Contemporary Issues

Responsibility Accounting: Concept, Significance, Different Responsibility Centres. Divisional Performance Measurement: Financial and Non-Financial measures. Transfer Pricing.

Only Theory- 5 lectures

-Thank You-