

Department of Commerce
University of Delhi

Course : B.Com	Semester : VIth
Subject : Project Management	
Paper No. : Generic Elective BC 6.4(b)	

The meeting for above mentioned paper was held at Satyawati College, University of Delhi, on 1st February, 2018, Thursday at 1:00 pm. The following guidelines were set in the meeting with the consent of all the teachers and representative of Department of Commerce, University of Delhi.

GUIDELINES FOR PROJECT MANAGEMENT

UNIT I – Introduction (Lectures 10)

Objectives of Project Planning: Introduction, Objectives and Process of Project Planning, Monitoring and Control of Investment Projects (This includes checking the planned activity), Relevance of Social Cost Benefit Analysis (Objectives and Significance of Social Cost Benefit Analysis, Identification of Investment Opportunities) includes sources of identification of investment opportunities. Pre-feasibility Studies (Project Life Cycle).

Unit II – Project Preparation (Lectures 20)

Technical Feasibility, Marketing Feasibility and Technical Feasibility and estimation of cost and demand analysis and commercial viability (*This includes various methods such as Qualitative methods like Jury of Executive Method and Delphi Method and Time Series Methods like Trend Projection Method, Chain Ratio, Consumption Level Method, Basics of Econometric, Regression Methods etc.*) Cost of projects, Techniques of risk analysis (measurement of risk – Standard Deviation, Co-variance, Range, Coefficient of Correlation, SWOT Analysis, Sensitivity Analysis, Scenario Analysis, Decision Tree etc.) (*Only theoretical and conceptual*) Collaboration arrangement (*It includes Merger, Acquisition, Amalgamation, Joint Venture, Takeover, PPP, Turnkey, financial Planning*) (*only conceptual part*), overview of projected cash flow, Balance Sheet Budget, Sources of funds (*short term and long term*), Loan Syndication (background knowledge only) Tax Consideration (Recent Provisions announced by Government) in project preparation and legal aspects (*It includes exempted project incomes and deduction available and basic legal aspects of Patents, trademarks, Copyright, Design Act etc.*)

UNIT III – Project Appraisal (Lectures 20)

Business Criterion of growth (*elementary*) Liquidity and Profitability (*This included Liquidity Ration i.e. Current Ratio and Liquid Ratio and Profitability Ratio*) [*Numerical Question of Liquidity Ratio*], Social Cost Benefit Analysis in public and private sectors (*UNIDO Approach i.e. United Nations Industrial*

Development Organization Approach and L-M Approach i.e. I.M.D. Little and Mirrless Approach) (Rational Only) Investment Criterion and Choice of Techniques (This includes Non-Discounted Technique like Payback Method,, ARR (Accounting Rate of Return and Discounted Technique like Net Present Value (NPV) Profitability Index, IRR (Internal Rate of Return).

Theoretical aspects of Shadow Prices and Social Discount Rate.

Unit IV – Issues in Project Planning and Management (Lectures 20)

Cost and Time Management issues in Project Planning and Management (*This includes Conceptual Framework of PERT (Programme Evaluation and Review Technique) and CPM (Critical Path Method).*